SOUTH AFRICA'S TOURISM RECOVERY STRATEGY

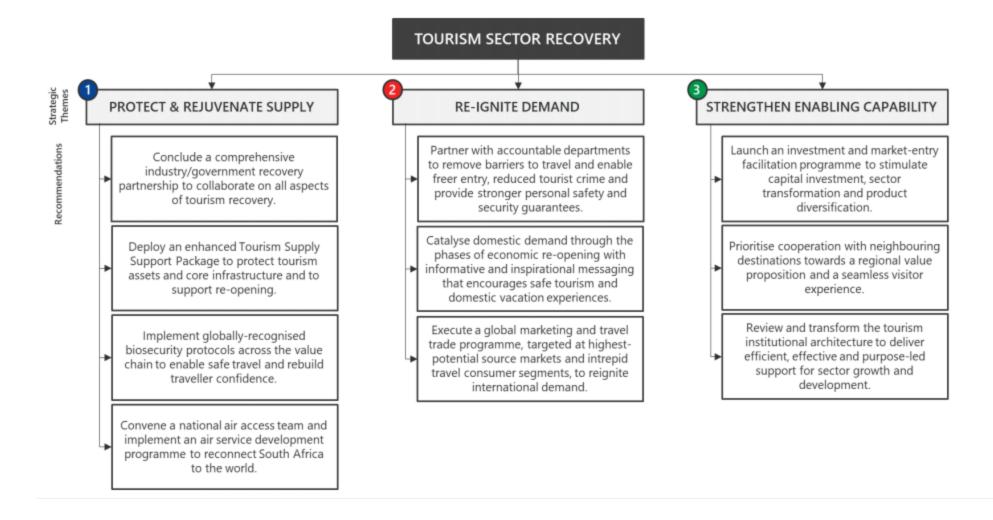
South African Tourism CEO - Sisa Ntshona 2 March 2021



Current state of tourism

- Globally, tourism has regressed by 30 years, currently operating at 1990 levels
- Our key international source markets are currently experiencing 2nd and 3rd waves of infections and some are under strict lockdowns
- Germany and the UK are currently under lockdown
- Entry into the US, Australia and New Zealand for South Africans is currently prohibited
- 2021 has been dubbed as the year of the vaccine. The roll out of vaccines both globally and locally will be critical in rebuilding confidence back into travel

Three Pillars for tourism sector recovery



Where to Invest...

In-depth analysis to determine priorities for marketing investment for the next 3-5 years was undertaken in mid 2020

Due to unlimited resources, scanning and filtering was done to select markets with the most ROI

The selection criteria uses 33 variables including:

- GDP and growth prospects
- East of travel (visas)
- Performance and Outlook
- Ability to win in the market
- Return on past investments

In total, 24 markets/countries have been identified and segmented into:

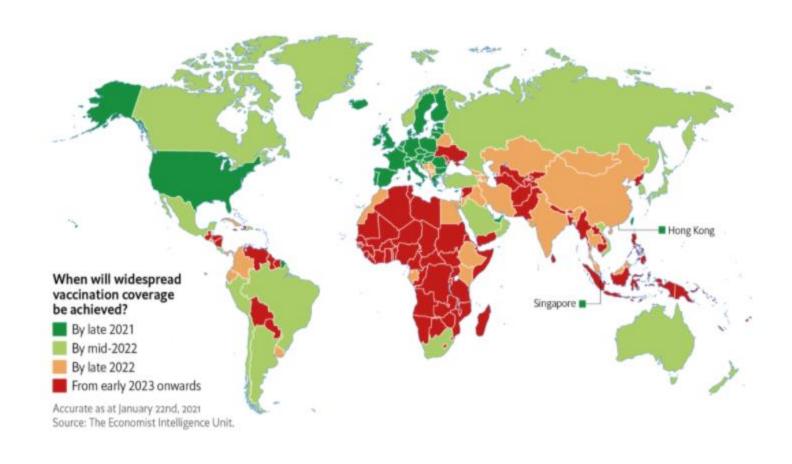
- 16 growth markets
- 8 defend markets

These 24 prioritized markets accounted for 92% of all international trips in 2019.

Marketing Investment Framework



Year of the Vaccine...



Outlook for 2021: Global interest in South Africa in the past 12 months

