



Developing a Bankable Tourism Project Funding Proposal

NDT Local Government Tourism Conference 2017

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Workshop Feedback Content

- Workshop Brief
- Challenges Identified
- Sharing our Experience
- Sources of Funding & Support



Workshop Brief







- Key components of a tourism project funding proposal
- Oetailed tourism project funding proposal
- Sources of funding and support



Challenges





Challenges experienced in developing a Bankable tourism project funding proposal

Category	Description
Regulatory	Suitability of land for the intended development e.g. zoning and other regulatory requirements
Environmental Risk	Onerous EIA
Bulk infrastructure	Availability and access to bulk infrastructure services (energy; water; sewerage, roads etc)
Affordability Risk	Challenges in raising the required equity contributions
Market Demand or Volume Risk	Access to key demand markets
Socio-political Risk	Support and buy-in from affected communities

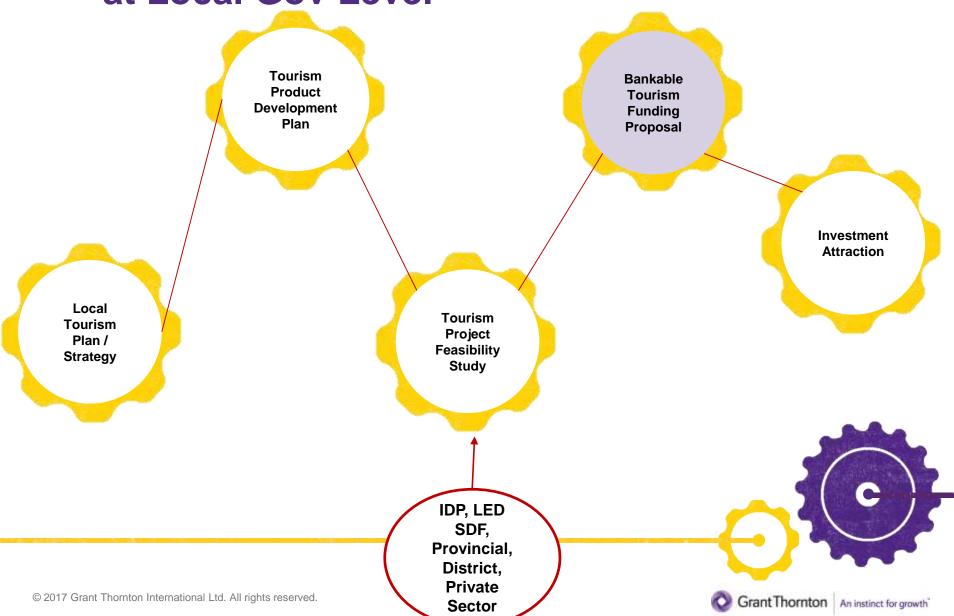


Sharing our Experience



















- Identify projects
 - Project links to something else
- Project prioritization
 - right project/product
 - right location
 - for the right market
- Prioritised Project Design / Business Case

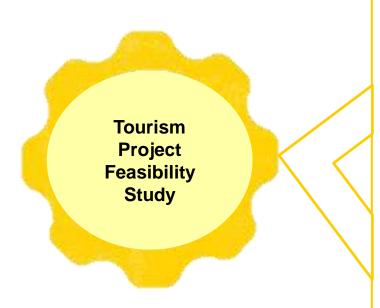
Two strategic questions form the basis for the assessment criteria of identifying and prioritising tourism investment opportunities.

- "where to sell"
- "what to sell"



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Connecting the tourism project funding proposal



- Market assessment
 - Tourism Market Analysis
 - Market Surveys
 - Demand Analysis
- Financial Assessment
 - Development Costs
 - Project Revenue
 - Operational Model
 - Management & Concession Fees
 - Financing
 - Cash Flow
 - Net Profit / Loss
 - Project Yield IRR

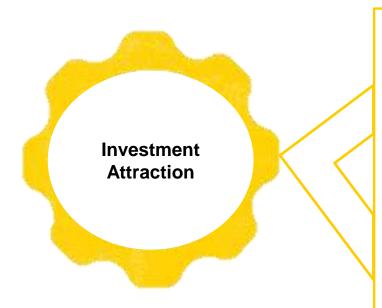






- Project Description
- Organisational Plan
- The Market
- Marketing Strategy
- Financial Information
- Socio-economic impact assessment
- Risk Assessment
- Implementation Plan





Push Strategy

• A 'push' strategy relies on the formal prepackaging of tourism investments by the host local authority and then "pushing" these projects onto the investment market, i.e. implementing a pro-active approach to the market, where the investment entity takes the projects to the market.

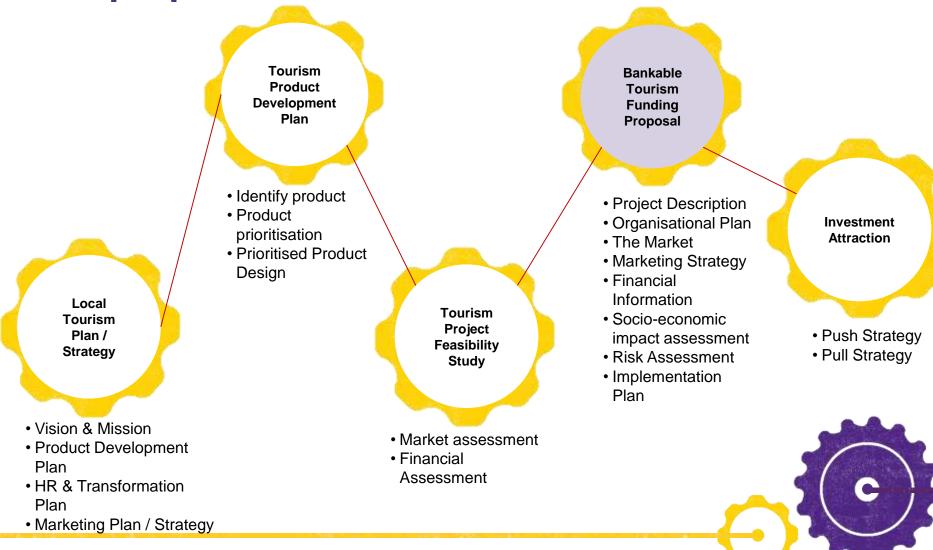
Pull Strategy

• The 'pull' strategy relies mainly on creating an attractive enough environment so that investors are attracted to that market and the investor then identify their own projects for investment, i.e. implementing a re-active approach where the market comes to you.





Connecting the tourism project funding proposal at local Gov. level



Sources of Funding & Support







Sources of Funding & Support

Description	Source
Marketing / Investment facilitation	National, Provincial, District, Local Tourism Authorities (NWTPB, NCTA)
	Development Agencies (Wesgro, TIKZN, GGDA)
Loan funding	IDC, NEF, Commercial Banks
Equity funding	IDC, NEF, PIC, Private Sector (Venture Capital Firms)
Grant funding	NDT, National, Provincial, District, Local Authorities
Access to basic services, regulatory compliance issues	Local government



Thank You

